



THE PROJECT MANAGEMENT STANDARD

A Quarterly Publication of the Project Management Institute® Design · Procurement · Construction SIG

Vol. XIII. Issue No. 1 · 1st Qtr. 2006

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WELCOME NEW OFFICERS

Vice Chair Finance - Cruz Bernal-Albano, E.I., CDT



As Vice Chair Finance, Cruz Bernal-Albano will be responsible for presenting and maintaining all financial records required for DPC SIG operations. Her position includes responsibility for funds collected and disbursed by the DPC SIG.

Vice Chair Marketing – Wayne Baruch, PMP



As Vice Chair Marketing, Wayne Baruch will be responsible for DPC SIG marketing program, activities, and materials. He will be meeting with project managers and committee chairpersons on a regular basis and shall be responsible for directing DPC SIG marketing activities.

Vice Chair Membership – Arthur R. Campbell, P.Eng., ME



As Vice Chair Membership, Arthur Rae Campbell will be responsible for DPC SIG membership program, activities, and materials. He will be meeting with project managers and committee chairpersons on a regular basis and shall be responsible for directing DPC SIG membership activities.

Thank you Candidates and Voters

Please welcome these new officers to the Board of Directors. On behalf of the members, I thank you for your willingness to serve and dedication to helping ensure the successful future of the DPC SIG. My personal appreciation also goes to those members who voted this year.

Robb Gries, PMP, DPC SIG Chair

Message from the Chair

by Robb Gries, PMP, Chair

A New Year's Resolution

It's the start of a new year, and like most of you, I have made several New Year's resolutions. Beyond the typical ones such as eat better, exercise, reconnect to old friends, I have included on my list my desire to meet as many of our members as I can. I believe that all of us on the Board have a fiduciary responsibility to serve all of you and lead this great organization to provide all of you the best possible value for your membership.

Within this issue, we are rolling out our membership survey. I strongly encourage you to take a few minutes out of your busy schedule and complete it. Your input will greatly assist the Board in focusing its efforts to serve you better.

PMI® Global Congress – Asia Pacific

This year's Asia Pacific Congress will be held in



Bangkok, Thailand 27 February – 1 March. One of our Board members, Ondiappan Arivazhagan (Ari) will represent the SIG and also serve as a monitor for some of the sessions that we have endorsed. Look to our web site for the listing of sessions we recommend for our members, and if you see Ari, please introduce yourself.

The Value of Membership

Speaking of your membership, the Board has been working on several items to benefit all of you. Unfortunately, some of these “benefits” get little publicity, so allow me to highlight just a few of them:

- ✓ One of our members, Chris Quaife, has been instrumental in developing the **Management of Building Projects Manual**. The objective of this manual is to “explain how owners, architects, engineers, builders and specialists interact to make building projects successful. It distinguishes the characteristics of each stage of a project, from concept to completion, as well as the alternative contracting arrangements by which design and construction are delivered.” I have personally used this manual in my own job, and I have found the information invaluable. I highly recommend this manual.
- ✓ In collaboration with our colleagues in the Government SIG, we are sponsoring PSMJ Resources Inc.'s **Public Works Project Management Bootcamp**. Due to the unique and complex nature of public sector projects, “public works PMs need skills and the know-how to select the best consultants, negotiate scope, schedule and budget, and deal with elected officials and the public in a very direct manner.” Beyond sponsoring this great program, our members receive a discount.
- ✓ We are sponsoring several speakers at the **Project Risk Symposium 2006**. 22-26 May 2006 in Houston, Texas, USA. The organizers are finishing the brochure. As soon as it comes out, we will send out a notice.
- ✓ We are working with several organizations such as the **Construction Industry Institute (CII)**, **Construction Management Association of America (CMAA)**, as well as others to offer our members discounts at their meetings and seminars in addition to their publications.
- ✓ Lastly, our members can receive discounts on subscriptions and other publications such as **Engineering News Record** from McGraw-Hill and **PMTactics** from PSMJ Resources, Inc.

In Memoriam - Robert E. Denmark

DPC SIG Co-Founder and San Francisco Bay Area Chapter Past President

PMI lost a long-time member and active supporter when Bob Denmark, 82, died on November 20, 2005 in San Francisco. Bob was a past president of the San Francisco Bay Area Chapter and a co-founder of the DPC SIG. He was active and participated in several PMI annual symposia (now Global Congresses) including those in New Orleans, Chicago, Boston and Long Beach. Bob was one of the initiators of the San Francisco Bay Area Chapter's many annual conferences at Asilomar in California, the last of which was held in July 1996.

Born in 1922 in New Jersey, Bob worked as a carpenter for his contractor father, later becoming a superintendent, cost estimator, general contractor, construction engineer and project manager. The last twelve years of his career were spent with the Bay Area Rapid Transit engineering department helping build the Transbay Tube.

In 1994 Bob co-founded the DPC SIG and initially served as chairman. The first annual SIG meeting was held at the New Orleans Symposium in the fall of 1995. When shortly after, there were signs that the SIG was faltering for lack of leadership, he took action. In April 1996 he, along with Mark Mathieson and Sherrill McDonald, worked with PMI to replace the leadership. The move was successful and, with Mathieson as president, the SIG quickly grew to over 1,000 members.



Bob Denmark, standing.

Bob is survived by his sons, Martin and Alan, and their families and was predeceased by his wife Ruth who often accompanied him to special PMI events. Bob remained interested in what was happening to, and with, PMI and the SIG. To the end of his life – the association with PMI was always a source of great satisfaction to him. He will be greatly missed by his many friends.

The DPC SIG has made a donation in Bob Denmark's name to The American Cancer Society.

Participate in DPC SIG Online Membership Survey

The DPC SIG would like member input to help identify the value-added services, programs, and benefits the SIG should pursue on your behalf. This gives you an opportunity to help shape the future of the SIG. Your response is important. The more responses received, the better prepared the SIG will be to meet your needs. If you have problems accessing the survey, please contact the DPC SIG Administrator.

Go to the membership survey on SurveyMonkey.com

Survey closes 17 March 2006.



Infrastructure Focus to Fuel Demand for Project Managers

Source: The Business Line, November 14, 2005

By Mourmita Bakshi Chatterjee

With infrastructure development getting a renewed focus, the demand for professionals certified in project management in India is expected to shoot up to over 1,000,000 in the next five years, from the existing 8,500 professionals.

Most of the 8,500 certified professional in the country today are in the IT sector. In the last year, the number of certified project managers doubled in the country. Even by conservative estimates, there is a potential of 1,000,000 such professionals by the next year five years.

"This will be driven by ongoing projects in infrastructure, highways, power amongst others – where there will be a demand for professionals who can improve the project performance on parameters such as managing costs and deadlines, achieving the value deliverables and mitigating risks," Mr. Gregory Balestrero, PMI CEO, told *Business Line*.

Globally, as many as 128,000 people are certified in project management today and PMI sees this number rising to 1.6 million in five years.

Demand High in China and India

"China and India would be the largest markets when it comes to the demand for project managers. Other geographies to watch out for are Brazil and Sub-Saharan Africa, Balestrero added. For India – which is witnessing a significant infrastructure growth – the biggest challenge would be project integration, he said. The government's national e-governance plan has about 25 programs proposed under it that are meant to deliver various applications and services to both central and state levels. Someone has to oversee the management of these projects to ensure that they do not compete against each other for resources.

Or take for instance, the metro rail project and the highway projects...these need to be looked at in an integrated manner to deliver optimum value," he pointed out.

Mr. Balestrero also advocates the concept of an integrated program office at the highest level of the government, which would cut across multiple agencies and ensure balancing the resource to make various projects successful.

Changes Being Made to DPC SIG Constitution and Bylaws



Proposed changes to the DPC SIG Bylaws are being reviewed by PMI and will soon be sent to the DPC SIG membership for approval. The changes are minimal; such as aligning the names and terms of officers with current practice. It is anticipated that the revised Bylaws will be sent to members in early March.

Emulate Chinese Model in Project Management

Source: The Business Line, November 14, 2005

Business Line Bureau

With a majority of infrastructure projects in the country facing time and cost overrun, the Finance Minister, Mr. P. Chidambaram, today said India needed to look at the Chinese model for executing mega projects.

Inaugurating a conference of the International Project Management Association, he said, "Time and cost overrun has become endemic. There are about 620 projects each with an investment of over Rs 20 crore that are facing time and cost overruns."

"If you look at bigger projects, there are 340 projects with a total investment of \$40 billion that are suffering from time and cost overruns," he said, adding that the roads and railway sectors were notorious for delays.

Blaming the project managers for the delays in most mega projects, Mr. Chidambaram said the country's infrastructure sector required a number of competent project managers.

India has 450 certified project managers and that too at the D-level whereas China has 6,000 such managers at various levels. China is planning to train 600,000 project managers to cater to the needs of its infrastructure.

We have to take a leaf from China's project management," Mr. Chidambaram said, adding that China has outperformed India in terms of economic growth mainly on the strength of its superior infrastructure.

"We have now realized the folly in our system. We are now conscious that time and cost is vital for projects," he said.

Seven-Step Approach

Calling for a seven-step approach to project management, Mr. Chidambaram said that improving the pace of implementation of mega projects was only one aspect and that the country also needed to prove its technical competency and greater spread of IT.

For a developing country like India, he said the government does not have time and money to squander, as it has to take up major social projects like National Rural Employment Guarantee scheme, National Rural Mission for spreading healthcare facilities to villages and the Rural Electrification scheme.

Referring to major upcoming projects in power, telecom, road, railways and social schemes, he said the targets might not be achieved unless project management methods were upgraded.

He said the Finance Ministry has initiated an outcome budget which would translate the financial expenditure numbers provided in the general budget into physical numbers.

"Now, we will not ask (various ministries) whether they have spent the money, but also ask whether they have achieved the physical target," he added.

WELCOME NEW MEMBERS AND NEW PMPs

October 2005

Mr. Ahmad B Abdul Hamid
Mr. Ata S Abulawi, P.E.
Mr. Jorge G Acosta Jorge
Mr. Douglas M Barnard
Mrs. Beatriz Carratala Lleo
Mr. Olaf E. Coerper
Mr. Iswar P Das
Mr. Hayden U Du Pont
Mr. Douglas W Eastick
Mr. Christopher M. Ely
Mr. Fidelis Abumere Emuze
Mr. Junejo Fatehdin
Mr. Michael J.D. Fedoruk
Mr. Daniel E Finch
Mr. Bryce David Finnerty,
P.E., PMP
Mr. Martyn H Fox
Mrs. Rebecca L Fox
Mr. Dean C Gacita
Mr. Geoffrey M. Gallaty, Esq.
Mr. Jose Frederico Gomes, Sr.
Mr. Abdulrahman A Haliru, PMP
Mr. James p head
Mr. Paul M Hepburn
Mr. Andrew C Kandrak
Mr. Kurt M Kates
Ms. Carmella Kendry, PMP
Mr. Kim Y Koo
Mrs. Tarra L Krejce
Mr. Malik Lakhani, PMP
Mr. Daniel Lecours, PMP
Mr. Robert Majamaa, PMP
Mr. Derek R McFadden
Mr. Scott L McIntosh, P.E.
Mr. Franklin L. Millare
Mr. Rijeem A Mohamed
Mr. Markus M Mueller, P.E.
Mrs. Barbara A. Napier
Mrs. Gayle H.M. Okumura
Mr. Ayoola T Onajide
Mrs. Shirley Palmer-Hunt
Mr. Michael D Pope
Mr. John Michael Reed
Mr. David A Riccio
Mr. Marc Savard, PMP
Mr. Humberto G Silva, PMP
Mr. Paulo F Silverio, Sr.
Mr. Srinivasaragavan Srinivasan
Mr. Erik K Welin
Mr. Dean A Wenner
Mr. Melvin A. York, CMC, PMP
Mr. Vladimir I. Zatolokin

November 2005

Mrs. Olumo Salimata Abdulazeez
Mr. Michael Olufemi Akinolye Akererele
Mr. Ashe Akpe
M. Ayuba Aliyu
Mr. Abani Joseph Alu
Mr. Richard V Belanger
Mr. David Bhole
Mr. Anthony Olawale Birch
Mr. James E Bishop
Mr. Abdulkarim Ahmed Bukar
Mr. Malcolm B Case
Mr. Tom H. Castor, PMP
Mr. Ivan Chew
Mr. Uchenna Stan Chiezey
Mr. Glenn T. Clarke
Mr. Paul C Cloyd, PMP
Mr. Donald C. Colvin, PMP
Mr. Francisco J. Correa
Mr. Joshua D Dame
Ms. Laurie K Douglass
Mr. Gabriel Uchendu Eluma
Mr. Aliyu Danjuma Galadima
Mrs. Aisha Isa Garba
Mr. Sean M Gilligan, PMP
Mr. Krishna N Gokhale
Mr. Al Guillen
Ms. Meg J Hardin
Mr. Iain Hill, Esq.
Mr. Lolo Tamundemi Ikalaso
M. Saad Ilyas
Mr. Christian Imbeault
Mr. Chien-Hung Jiang, PMP
M. Oluwatoyin Adewale Jokosenumi
Mr. Mauricio L Lara
Mr. Mahmoud M Laswey
Mr. Fred Lowrance
Mr. James Michael Macneil, PMP
Ms. Sally P Magee
Mr. John S. Mboto
Mr. Sunil K Misra
M. Suleiman Kumo Mohammed
Mr. Johnathan Ivan Morris
Mr. Ahmed Muazu
Mr. Thomas D Nichols, P.E.
Mr. Steven Edward Niskanen, PMP
Mr. Muhammadu Kabiru Nuhu-Koko
Mr. Cyril Ngabiya Nyandaiti
Mrs. Vivienne O. Ogbonna
Miss Nkechinyere Okoro Uka
Mr. Peter Usenmanmwen Osawaru
Mr. Olakumle Osho
Mr. Oghele Osigbeme

November 2005(cont)

Mr. Steven Pinault
Mr. Jonathon T Preston
Mr. Mike A Pullman
Mr. Ryan C Rampair
Ms. Beverly J. Sawyer
Mr. Michael P. Selke
Mrs. Anne St.Mauro
Mr. Kevin T Stewart
Mrs. Amina Sule-Ikiebe
Mr. Anil M Suryawanshi
M. Vijayan T.P
Mr. Gary Theiss
Mr. Michael L Twine
Mr. Victor Chukwuemeka Udeh
Mr. Sao-Hwa Wang
Mr. John Yisa
Mr. Ahmed A. Zaidan
Mr. Abdulrahman S. Zubairu

Membership Stats

1837 Members
622 PMPs



WELCOME NEW MEMBERS AND NEW PMPs (CONT.)

December 2005

Mr. Michael A Ajayi
Mr. Adel A Al-Attas
M. Ayman B Al-Jureidini, P.E.
Mr. Khaled A Alrshed, Ph.D.
Mr. Pappu Anand Swarup
Mr. David G Bascom
Mr. Kenneth Borg
Mr. Harrie J Brakel, Ph.D.
Mr. Keith Bubb
Mr. Alan F Bulley
Mr. Paul G Canet
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Mr. Thomas L. Chisholm
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Mrs. Rebecca Fontaine
Mr. Charles C Franklin, P.E.
Mr. Phil J. Gardner, PMP
Mr. Wojciech Z Gurak
Dr. J. Martin Hohberg
Mr. Rotimi D. Joseph
Mr. Daniel R Krasnow
Mr. Bradley G Lawson
Mr. Rashed W. Mirza
Mr. Abe El Hamid Mohamed
Mr. Ahmad Tamrin Mohd Idris
Mr. Rozeen Mohd. Sharif
Mr. Lesly Napoleon
Mr. Nicholas G Nichols
Ms. Justina U. Otedoh
Mr. Thomas J. Pendergast, III
Mr. Albert S Pogue
Ms. Aruna Raghavan
Mr. James S Rumpf
Mr. Gerald M Rygg
Mr. Richard Soto
Ms. Sherri L Stetten, PMP
Mr. Luis A. Tirado
Mr. John R Toczylowski
Mr. Michael R. Turner
Mr. Mahmoud Vaziri
Mr. Kendall R Waldie
Mr. Wan Asmawadi B Wan
Mohd
Mr. Ross Welsman, PMP
Mr. Marwan R Yassine

CONGRATULATIONS NEW PMPs!



Ms. Antoinette B. (Toni) Dupree, PMP
Ms. Monica Williams, PMP
Mr. Ammar M Kelani, PMP
Mr. Anthony P. Marriott, PMP
Mr. Charles G Nellis, Sr., PMP
Mr. Chris J. Quintana, PMP
Mr. Cyriac Abraham, PMP
Mr. Daniel Frank Dowling, PMP
Mr. Daniel J Crosthwaite P.Eng, PMP
Mr. Derek L Lougher-Goodey, PMP
Mr. G. Douglas McRae, P.E., PMP
Mr. Gerald L. Palau, PMP
Mr. Hansel B Gotcher, PMP
Mr. Hilario J. Calvet, PMP
Mr. Ian Warren Jones, PMP
Mr. James A Martin, PMP
Mr. James H. Parsons, III, PMP
Mr. Jeffrey Cridland, P.E., PMP
Mr. John A. Detamore, PMP
Mr. John H Spenker, PMP
Mr. Jongwon Chun, PMP
Mr. Joseph D. MacNeil, PMP
Mr. Joseph E Votta, PMP
Mr. Joseph V Riccillo, PMP
Mr. Kommalapati Srinivas, PMP
Mr. Luiz Jose Marques, Jr., PMP
Mr. Mark A Vandewater, PMP
Mr. Mark W. Barlow, PMP
Mr. Martyn Harold Fox, PMP
Mr. Mehdi Jamili, PMP
Mr. Mothusi P Molokoane, PMP
Mr. Muhibur Mohomed Rahman, PMP
Mr. Mysore S Rao, P.E., PMP
Mr. Niek Dijkstra, PMP
Mr. Ogu S Idakwoji, PMP
Mr. Perry B Beverage, PMP
Mr. Peter A Burns, PMP
Mr. Ronald PC Waller, PMP
Mr. Ryan L Mitchell, PMP
Mr. Syed Ali Hasan Naqvi, PMP
Mr. Thomas A Gillam, PMP
Mr. Troy I Yamaguchi, PMP
Mr. Van G Cathcart, Sr., PMP
Mr. Victorino S Sanchez, PMP
Mr. Wenhsin Kuo, PMP
Mr. Xiaohui Xiao, PMP
Mrs. Donna M. Kennady, PMP
Mrs. Linda E. Anacone-Zamaitis, PMP
Ms. Ann P. John, PMP
Ms. Anne C. Nunn, PMP
Ms. Beverly J. Sawyer, PMP

Newsletter Submissions



One of the benefits of belonging to a professional organization like PMI is the opportunity to **share information, experiences and Best Practices with your colleagues**. The DPC SIG Newsletter is a great forum for expressing one's ideas in print and we are looking for members who have something to say to submit written articles for consideration.

In addition to being eligible to earn PDUs toward your PMP recertification, many "published" individuals actually list their works in their professional résumés.

Articles are typically 500 – 700 words in length and should be **pertinent to design engineering, procurement, construction, business, management or the project management profession**. All submissions are subject to review by the editorial committee prior to publication and will be printed on a space-available basis. We're looking forward to hearing from you! For more information or to submit articles please contact Gary Vandiver, Vice Chair Communications.

Engineering News-Record Subscription Offer

Thanks to the enthusiastic response from DPC SIG members, the publishers of *ENR* have extended the opportunity to subscribe to *ENR* at less than half price!

**Limited-Time Opportunity
..\$39 Rate for New Subscribers.**



The special discount program for members has been extended until April 30, 2006. For more details, go to the DPC SIG web site.

Management of Building Projects

A practice manual for all lead roles in managing projects from concept to completion

DPC SIG members can now order the **Management of Building Projects Manual** at a discounted price of only **\$80 (US)**.



Order Online!

"[The Task Force has] produced a complete and thoughtful work that can help improve the management of building construction in general anywhere." - Sherrill McDonald, VC Administration, DPC SIG and Project Manager – Construction Extension to the PMI® PMBOK® Guide.

DPC SIG TO SPONSOR PROJECT RISK SYMPOSIUM

22 – 25 May 2006 • Houston, TX

An in-depth, customizable and comprehensive opportunity for those involved in risk management to *examine, advance and improve project risk management practices.*

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The Project Risk Symposium continues to attract the best of the best in Risk Management year after year. Those organizations who have **established mature risk management practices lead their industry**. Learn from leaders in *Oil & Gas, Aerospace & Defense, Service, Finance & Construction*, among many others.

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Presentations of Interest to DPC SIG Members:

Track Chair: Robert Gries, Chair of the **DPC SIG**.

George Zettel, Project Director at **Turner Construction Company** will speak on **Managing Risk Better With Lean Project Delivery and Relational Contracts**.

James T. O'Connor, P.E., Ph.D., Professor of Project Management and Engineering at the **University of Texas** will talk about **Containing Project Risk with Value Management Processes**.

Todd M. Boley, CPA, PMP at **Protiviti** will **Apply Lessons Learned in Risk Management from the Financial Services Industry to the Engineering and Construction Firm**.

Brian Farmer, PMP, Senior Project Manager at **HDR Engineering** will discuss the **Development of Comprehensive Risk Management Policy and Plan**.



PSMJ's

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